

Exhibit O

Monsanto

FROM (NAME & LOCATION) B2SC P. G. Benignus

DATE August 28, 1972

SUBJECT Cornell Dubilier Co.
New Bedford, Mass.

REFERENCE

cc: B2SL H. S. Bergen
B2SL T. L. Gossage
B2SC C. Paton
1650 P. L. Slayton
T3A W. R. Richard
1760 R. H. Munch

TO : 1650
J. G. BRYANT

For your benefit, Cumming Paton asked that a report be written of Cornell Dubilier's visit to St. Louis, Thursday, Aug. 3, 1972.

Cornell Dubilier Visitors:

Wayne Peterson, VP, In Charge of All C-D
Dwayne Blough, VP, General Manager, New Bedford
Ray Hurd, Div. Manager, New Bedford

Monsanto:

E. P. Cunningham
W. R. Corey
H. S. Bergen
T. L. Gossage
P. G. Benignus
W. R. Richard
Scott Tucker

Summary

A. Views and Questions by C-D:

- I. Mr. Peterson's initial remarks emphasized that C-D's capacitor operations representing large investments and requiring additional heavy capital expenditures are mainly committed and geared to making liquid impregnated capacitors - not dry types.
- II. He related that TRW offered dry-type capacitors to a prime C-D account. He mentioned learning in Europe of a dry capacitor useful at 800 volts. He indicated possibility that Aroclor ballast may be completely replaced by dry-type and that motor-run would be the next target.

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- III. He asked whether Monsanto intended to continue to supply PCBs. We said yes -- unless unforeseen difficulty causes Government ban.
- IV. He asked whether our pricing will continue to spiral upward. We said we believe we are finished with what we had to do - and do not foresee increase.
- V. He asked whether we are researching possible PCB replacement fluids. We said that we are.

B. Monsanto Presentations:

- I. Dr. Tucker presented a detailed and comprehensive review of the bio studies on PCBs.
- II. We discussed the commercial status of PCBs in the USA and ROW, giving various Government attitudes.
- III. We discussed the work centered at ANSI.
- IV. We reviewed the need for askarel type capacitors regarding report by the National 2nd Pollution Control Council.
- V. We reviewed the U.S. Government Interdepartmental Task Force Report
- VI. We discussed analytical methodology and need for C-D to minimize pollution and police their area.
- VII. We reviewed disposal of liquid PCB and solid scrap.
- VIII. Dr. Richard related that our research people are studying four classes of compounds with DK similar to Aroclor 1016. All are to possess biodegradation rates such that they will not be pollution hazard. We are life testing several of these fluids in ballast type units. We strive for price performance close to Aroclor. We realize that these fluids would not meet Underwriters' fire resistant rating assigned to askarel dielectrics.

We are aware that a great deal of study, especially bio and toxicity investigations would be required before we could offer any of these development items for possible further consideration.


P. G. Benignus

Monsanto

MONSANTO INDUSTRIAL CHEMICALS CO.
800 N. Lindbergh Boulevard
St. Louis, Missouri 63166
Phone: (314) 694-1000

September 12, 1974

Mr. G. B. Todd
Cornell-Dubilier Electronics
4480 Clayton Avenue
St. Louis, MO 63110

Dear Mr. Todd:

Thank you very much for your reply to Mr. Bergen's invitation to the Dielectrics Symposium to be held at the Sheraton West Port Inn, St. Louis on September 23, 1974. We are very pleased that you can attend.

In accordance with your reply we note that you will be making your own arrangements and do not require accommodations at the Sheraton West Port.

The schedule of events for the Symposium on September 23 is as follows:

7:00 a.m.:	Buffet Breakfast	Basel Room
8:30 a.m.:	Symposium	Geneva Room
12:30 p.m.:	Lunch	Basel Room
1:30 p.m.	Symposium	Geneva Room
4:30-5:00 p.m.:	Symposium ends	
6:30 p.m.:	Symposium Cocktail Party	Zurich Room

For those attending the Testimonial Dinner for Paul Benignus, a pre-dinner cocktail party will be held at 6:30 p.m. in the Zurich Room of the West Port Inn. The dinner will be at 7:30 p.m. in the Geneva Room.

For your convenience, we will operate a message center from 8:00 a.m. to 5:30 p.m. on September 23 at the Sheraton West Port. The telephone number is 314 878-1500.

There has been some interest expressed in a tour of Monsanto's dielectric facilities on September 24. For those interested we will organize tours of our research laboratories in St. Louis as well as of our manufacturing plant at Sauget, Illinois. The latter tour may benefit those of you interested in pollution control on PCBs. We will announce details of these tours at the Symposium. We would expect these tours to terminate in time for you to leave St. Louis on late afternoon flights on September 24.

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Monsanto

FROM (NAME & LOCATION) C. Paton - B2SC

DATE September 12, 1974

cc: T. L. Gossage
P. G. Benignus
D. Wood
W. R. Richard

SUBJECT

REFERENCE

T● : D. R. Hansen - 1800
D. L. Mellon - 1010
H. R. Ford - 1070
P. L. Slayton - 1650J. G. Bryant
W. D. Lubic
R. H. Munch
W. B. Papageorge

Status of dielectric symposium attendance as of September 11:

Organization	Attending	Declined	No Reply
1. Aerovox	Hutzler Kalstein Sadler	Tuttle	
2. ASTM			
3. Axel			Zweig
4. Capacitor Specialists	Hayworth		Steinbarger
5. Carolina Capacitor	Wershey		
6. Cornell-Dublier	Todd (St. Louis)	Robinson Hurd	
7. E.U.C.	R. Hauser A. O. Hauser (S) R. Carlson	Moore	Sampo
8. Electronic Components	Clark (S) Rayno		DiJacomo
9. Filtron			Milton
10. G.E. - Rome	Kinney	Dutton Mays Frahm Crowe Ostoff	
11. G.E. - Pittsfield	Raab (S)	Hart	Lichiello
12. G.E. - Hudson Falls	Pozefsky (S)	Scoville Barker Price Stenger Klingebiel Hopkins	McKenzie
13. High Energy	Buss		
14. Hevi-Duty			Nay
15. McGraw-Edison	Willy	Draeger	Frey Hammer
16. Jard	Rollins (S)	Arsenault Paquin	
17. Mallory-Waynesboro	Vaught		
18. Mallory-Indianapolis	Shoot Van Buskirk Wilson Doty	Moss	Schock Baker
19. Maxwell	Sevigny Hoffman		Ferranti Fortunis
20. NEMA			Salazar

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	<u>Organization</u>	<u>Attending</u>	<u>Declined</u>	<u>No Reply</u>
21.	Niagara Transformer	Courtade	Gabel	Darby
22.	R. F. Interonics			Lasky
23.	Research-Cottrell			Rubin
				Johnson
				Sellman
				Weida
24.	St. Regis Paper	Myers		
25.	Sangamo	Butner	McGee	Hydrick
26.	P. F. Schweitzer	Bullwinkel		Selke
27.	Sprague	Sears	Davis	
			Ross	
			Vail	
			Carpenter	
28.	Stevens Paper			Schoales
29.	Universal Voltronics			Polis
30.	R. E. Uptegraf	Uptegraf		
31.	Van Tran		Bolin	
			Tindall	
32.	Westinghouse	McClaim	Mercier	Kelly
	(Bloomington)	Schoaff	Pickett	
			Zimmerman	
33.	Westinghouse	Dakin	Gainer	
	(Pittsburgh)			
34.	Westinghouse	Sheppard	Ford	
	(Sharon)	Sloat		
35.	Westinghouse		Keiser	
	(South Boston)		Wilburn	
36.	York Capacitor			Dubilier
				LaGreca
37.	Dings			Nahey
38.	Doble Engineering			Lowe
39.	Energy Systems			Rutledge
				Pugh
40.	Essex Electro Eng.			Tompson
41.	H. K. Porter			Kellogg
42.	Standard Transformer			Auzenne
43.	Teledyne	Emanuel		Saunders
		Power		
44.	Electro Engineering			Jones
45.	Helena Corp.	Wheler		Thallner
46.	Sanders Associates			Rankin
47.	Kuhlman			Deit
				Smelko

In addition Bob Abbe of G. E. Schenectady will be here for the dinner if not for the symposium. All will attend the dinner except:

Wershey (Carolina Capacitors)
 Schoaff (Westinghouse)
 Emanuel (Teledyne)
 Power (Teledyne)

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We have 7 acceptances from outside the U.S. so far - 5 from Canada, 1 from Mexico and 1 from Sweden.

Unless we hear from the following by Friday, September 13, we should call the following important invited delegates:

<u>Customer</u>	<u>Name</u>	<u>Responsibility</u>
Hevi-Duty	J. Nay	HRF
NEMA	A. Salazar	CP
Research-Cottrell	Johnson	PLS
	Sollman	
	Waida	
Niagara Transformer*	Darby	DLM
Stevens Paper	Schoales	CP
York Capacitor	Dubilier	PLS
	LaGreca	
Doble Engrg.	Lowe	CP
Standard Transformer	Auzenna	DRH
Helena Corp.	Thallner	HRF
Kuhlman*	Dell	HRF
	Smelko	

*Invitations mailed 9/10/74 so could delay phone call till 9/16/74.



C. Paton

/cc

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TESTIMONIAL DINNER

September 23, 1974

- ✓ Abbe, Robert T. (General Electric Co.)
- ✓ Beal, Roger E.
- ✓ Benignus, Paul G.
- ✓ Bergen, Howard S.
- ✓ Bergenstein, Eric G. (Ferranti-Packard Co.)
- ✓ Bergomi, Joseph G.
- ✓ Bryant, James G.
- ✓ Buchanan, George R. (Edwin Cooper)
- ✓ Buchanan, John S.
- ✓ Bullwinkel, Edward P. (P. J. Schweitzer)
- ✓ Buss, Robert (High Energy)
- ✓ Butner, Jess (Sangamo Electric Co.)
- ✓ Camargo, Frank J.
- ✓ Carlson, Rudy (Electrical Utilities Co.)
- ✓ Clark, N. Ray (Electronic Components)
- ✓ Corey, Winthrop R.
- ✓ Courtade, William (Niagara Transformer)
- ✓ *Inve \$1/b* ~~Dakin, Tom~~
- ✓ Davis, Richard
- ✓ Doty, Arnold S. (P. R. Mallory Co.)

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- ✓ Eades, Alan G.
- ✓ Ford, H. Ray
- ✓ Gossage, Tom L.
- ✓ *No Harris, John S.*
- ✓ Hauser, Al O. (Electrical Utilities Co.)
- ✓ Hauser, Richard (Electrical Utilities Co.)
- ✓ Hayworth, Bruce R. (Capacitor Specialists)
- ✓ Herber, John F.
- ✓ Herrera, Ing. (Reguladores Automaticos Mexico)
- ✓ Hoffman, Paul S. (Maxwell Laboratories)
- ✓ Hosmer, Desmond B.
- ✓ Hutzler, John R. (Aerovox Corporation)
- ✓ Jacobus, Richard
- ✓ Kalstein, Abraham G. (Aerovox Corporation)
- ✓ Kelly, Dr. R. Emmet
- ✓ Kinney, James P., Jr. (General Electric Co.)
- ✓ Koch, Richard L.
- ✓ Koenig, Arthur J.
- ✓ Kuster, Ronald
- ✓ Langenfeld, Frank H.
- ✓ Larkin, James C.
- ✓ Leisy, Arthur
- ✓ Maddox, William N.
- ✓ Magner, J. Marshall
- ✓ Mason, John

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No Maza, Rudolpho (Reguladores Automaticos Mexico)

9/25/20 No McClain, Robert D. (Westinghouse Electric)

No Mellon, David L.

✓ Mulhall, Vernon (Canadian General Electric)

✓ Munch, Ralph H.

✓ Myers, Dr. Robert L. (St. Regis Paper Co.)

✓ Nerf, Dr. Owe (Liljeholmens Kabelfabrik)

✓ Olson, Donald A.

✓ Oneson, Tom W.

✓ Papageorge, Wm. B.

Paton, Cumming

✓ Potter, Earl M.

✓ Pozefsky, Dr. Al

✓ Quinn, John F.

✓ Raab, Edward L. (General Electric Co.)

✓ Rayno, Glenn D. (Electronic Components)

✓ Richard, William R.

✓ Rollins, Richard (Jard Company)

✓ Sadler, Albert J. (ASTM)

✓ Salazar, Al (NEMA)

✓ Sears, Noel C. (Sprague Electric Co.)

✓ Sevigny, Joe A. (Maxwell Laboratories)

✓ Sheppard, Harry R. (Westinghouse Electric)

✓ Shoot, Lyle E. (P. R. Mallory Co.)



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✓ No Sipes, Rolland A.
✓ Slayton, Phil L.
✓ Sloat, Dr. T. K. (Westinghouse Electric)
✓ Smith, Dale F.
✓ Smith, Tom K.
✓ Stapleton, John F.
✓ Stewart, Edward E.
✓ Thompson, Quentin E.
✓ Tibbetts, Bobby G.
✓ Todd, Jerry B. (Cornell-Dubilier)
✓ No Tucker, David E. G.
✓ Van Buskirk, Mark (P. R. Mallory Co.)
✓ [Schuch] Vaught, Robert L. (P. R. Mallory Co.)
✓ Vodden, H. Alf
✓ Wheeler, Elmer P.
✓ White, Gerald E.
✓ Wikoff, John L.
✓ Willy, J. Robert (McGraw-Edison Co.)
✓ Wilson, Dr. Donald G. (P. R. Mallory Co.)
✓ Wood, David

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